



INTERGOVERNMENTAL ORGANIZATION FOR MARKETING INFORMATION AND
COOPERATION SERVICES FOR FISHERY PRODUCTS IN AFRICA

ACTIVITY REPORT FOR 2025

From 1st January to 31st December 2025

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EXECUTIIVE SUMMARY

This report outlines the key achievements, results, and challenges of the period in accordance with the roadmap of the transitional phase. As part of the roadmap's implementation in 2025, staff salaries have returned to normal levels. In addition, INFOPÊCHE acquired equipments and materials for its operations.

Technical assistance was provided for the capacity-building of the officials from Ghana's Ministry of Fisheries and Aquaculture Development and those from Côte d'Ivoire's Ministry of Animal and Fisheries Resources. Several missions aiming at assessing progress achieved in the implementation of the roadmap were conducted in seven (7) member countries of INFOPÊCHE. However, institutional, policy, and governance reforms have been only partially implemented. This situation is due to the failure of most INFOPÊCHE's member states to meet their commitments regarding the payment of financial contributions. In 2025, Senegal, Guinea-Bissau, Morocco, and Togo provided financial support to INFOPÊCHE by paying their statutory contributions to its operating budget.

ACRONYM AND ABBREVIATION

APRIFASS	: African Platform of Regional Fisheries, Aquaculture, and Aquatic Systems Institutions
BMPA/ACE	: Agricultural Commodities Exchange
BVRM/RSE	: Regional Stock Exchange
CCESP/SCC	: State-Private Sector Consultative Committee
CEDEAO/ECOWAS	: Economic Community of West African States
CEEAC/ECCAS	: Economic Community of Central African States
CER/	: Regional Economic Committee
CIT/TIC	: Technical Information Center
COMHAFAT/ATLAFCO	: Ministerial Conference on Fisheries Cooperation among the African States bordering the Atlantic Ocean
CPCO/FCWC	: Fisheries Committee for the West Central Gulf of Guinea
EPR	: European Price Report
EU/USA	: United States (American Dollar)
FAO-Dakar	: Food and Agriculture Organization - Dakar
FIN	: FISH INFONetwork
FISHINFO	: Fish Info Network
INC/ITN	: INFOPÊCHE Trade News
INFOPÊCHE	: Intergovernmental Organization for Marketing Information and Cooperation Services for Fishery Products in Africa
INFOSAMAK	: Centre For Marketing Information and Advisory Services for Fishery Products in Arab Region
JICA	: Japan International Cooperation Agency
MAPA/SPC	: Simplified Procedure Contract
MACPPA	: African Market for Marketing Fishery and Aquaculture Products
MIRAH	: Ministry For Animal and Fishery Resources in Côte d'Ivoire
NEPAD	: New Partnership for Africa's Development
NFIMT	: Senior Fishery Officer, Trade and Market Team of the FAO
OAV	: Food and Veterinary Office
PCA/CGC	: Chairman of the Governing Council
PIB/GDP	: Gross Domestic Product
SADC	: South African Development Community
UA-BIRA	: Inter-African Bureau for Animal Resources of the African Union
UEMOA	: West African Economic and Monetary Union
ZLECAF/ACFTA	: African Continental Free Trade Area

INTRODUCTION

The project- INFOPÊCHE was transformed in 1991 in Abidjan, Côte d'Ivoire, into an Intergovernmental Organization for Marketing Information and Cooperation Services for Fishery Products in Africa (INFOPÊCHE). It comprises 18 member states: Angola, Cameroon, Congo, Côte d'Ivoire, Gabon, The Gambia, Ghana, Guinea, Guinea-Bissau, Liberia, Morocco, Mauritania, Mozambique, Namibia, Nigeria, Senegal, Sierra Leone, and Togo.

Côte d'Ivoire, the host country, holds the chairmanship of the Governing Council.

The functions of INFOPÊCHE are as follows:

- a) Marketing information on fishery products, including sales opportunities and supply prospects within and outside Africa;
- b) Advice on technological developments, products specifications, processing methods and quality standards in accordance with market requirements;
- c) Assistance in identifying new products and promoting under-utilized species;
- d) Training of staff in governments, institutions and the fishing industry in marketing development.

As an Intergovernmental Organization for Marketing Information and Cooperation Services for Fishery Products in Africa, INFOPÊCHE disseminates information from verifiable sources both in its publications and on its website and enjoys an international reputation among other regional fisheries organizations. It provides technical assistance in the areas of quality assurance, marketing, and advisory support to fishery product processing facilities. INFOPÊCHE assists its member states in connection with health inspection missions conducted by the Food and Veterinary Office (FVO) of the European Union's Directorate-General for Health.

I. OVERVIEW OF ACTIVITIES

1. Reminder of the recommendations from the third extraordinary session of the INFOPÊCHE's Governing Council, held on February 4th, 2021

The Governing Council, after deliberation, adopted the following resolutions:

1.1. Policy Reforms

The Member States, reaffirming their political commitment to continue to support INFOPÊCHE, undertake to:

- a) Revise INFOPÊCHE's mandate to take into account changes in the fisheries and aquaculture development environment, as well as technical and technological innovations;
- b) Revise regulatory texts to adapt them to current developments in the political environment of fisheries and aquaculture;
- c) Develop a five-year strategic development plan for putting INFOPÊCHE into perspective.

1.2. Institutional Reforms

The member states, noting that the institutional framework of INFOPÊCHE has become ineffective, undertake to:

- a) Propose a new decision-making body at ministerial level and define its operating procedures;
- b) Carry out a feasibility study on the opportunity to integrate INFOPÊCHE into the African Union as a specialized technical institution.

1.3. Governance Reforms

The member states, having noted significant dysfunctions in the governance mechanism within INFOPÊCHE, undertake to:

- Develop a communication plan that strengthens links with the fisheries administrations of the member states, professionals of the sector and with other similar organizations which promotes dynamic consultation and lobbying and the effective operationalization of the Memorandums of Understandings (MoU) concluded.

1.3.1. Transitional Phase

Member states that have deemed it necessary to establish a transition phase to negotiate standardization so that INFOPÊCHE can become fully operational commit to :

- a) Initiate a two (2)-year operational transition period and designate Côte d'Ivoire as chairmanship of the Governing Council and as the host country for INFOPÊCHE to ensure the implementation of the transition;
- b) Set up a task- force composed of the following countries: Angola, Morocco, Senegal, Côte d'Ivoire, and Sierra Leone;
- c) Support the transition ;
- d) Implement the roadmap below.

2. Reminder of the recommendations of the roadmap

1. Propose an optimal structure to modernize management practices in order to achieve INFOPÊCHE's objectives;
2. Regularize the administrative status of staff;
3. Develop and implement a strategy for mobilizing resources from member states and development partners;
4. Settle outstanding salaries, salary supplements, and social security contributions;
5. Provide INFOPÊCHE with appropriate equipment and logistics;
6. Review and implement the resolutions set forth in the following areas: policy reforms, institutional reforms, and governance reforms.

II. DETAILED DESCRIPTIONS OF ACTIVITIES CARRIED OUT IN 2025

1. As part of INFOPÊCHE's provision of appropriate equipment and logistical support.

INFOPÊCHE has acquired a fully equipped multimedia conference room with a capacity of 30 seats.

2. As part of the development of a communication plan to strengthen links with Member State administrations, professionals, and other similar organizations.

2.1. Strengthening links with the Fisheries Administrations of the Member States.

The management team of INFOPÊCHE conducted various missions in its member states. The purpose of these missions was to assess the progress made in implementing the roadmap and to raise awareness among member states about the importance of this continental instrument, which contributes to the modernization and development of the fisheries and aquaculture sector in Africa. As a reminder, INFOPÊCHE has accumulated a wealth of diverse experience in providing technical assistance and advisory support for the application of health standards in fish processing establishments for export to lucrative markets, particularly those of the European Union. The countries listed below were visited.

Table1: Summary of INFOPÊCHE's various missions in its member countries.

Member countries	Rationales	Date of stay
Guinea Bissau	Working visit to Guinea-Bissau fisheries authorities	From 10 th to 12 th March 2025
Senegal	Working visit to Senegal's fisheries authorities	From 12 th to 14 th March 2025
Morocco	Working visit to Morocco's fisheries authorities	From 14 th to 17 th March 2025
Ghana	Working visit to Ghana's fisheries authorities	From 06 th to 10 th August 2025
Guinea (Conakry)	Working visit to the fisheries authorities in Guinea-Conakry.	From 05 th to 09 th July 2025
Nigeria	Working visit to the Nigerian fisheries authorities	From 17 th to 20 th August 2025
TOGO	Working visit to the fisheries authorities in Togo.	From 13 th to 15 th August 2025

2.2. Strengthening Collaboration with Professional Associations in the Fisheries and Aquaculture Sector: The Case of INTERAQUA and INTERPÊCHE in Côte d'Ivoire

As part of the development of a project on the virtual market for the marketing of fishery and aquaculture products in Africa (MACPPA), Côte d'Ivoire Fisheries Industry Association and the Aquaculture Industry Association held a working meeting with INFOPÊCHE's management team. The purpose of this meeting was not only to present INFOPÊCHE's functions but also to outline the new digital project aimed at improving marketing fishery and aquaculture products. INFOPÊCHE received encouragement from these head organizations regarding the project.

2.3. Repositioning INFOPÊCHE among technical development partners.

regarding the regional seminar on strengthening public-private dialogue to promote investment and industrialization in the aquaculture sector, organized by the Fisheries Committee for West Central Gulf of Guinea (FCWC), the Japan International Cooperation Agency (JICA) and the Ministry of Animal and Fisheries Resources (MIRAH) of Côte d'Ivoire, held from 4th to 6th August, 2025, in Abidjan. INFOPÊCHE participated as an expert to present the MACPPA virtual e-commerce platform dedicated to fishery products. The technical and financial partners—notably JICA, ECOWAS, FAO-Dakar, AU-BIRA, and ACFTA, praised this digital project designed to connect buyers and sellers (exporters, importers, and industry professionals) of fishery and aquaculture products, as it aligns with their focus on promoting the distribution of farmed fish and related equipment in the subregions.

A meeting to raise awareness about the missions and operating mechanisms of the agricultural commodities exchange was held at the Noom Hotel Plateau on Wednesday, September 10, 2025. Indeed, as the ninth-largest economy on the African continent,

Côte d'Ivoire stands out as a major agricultural power. The agricultural sector accounts for approximately 26% of the Gross Domestic Product (GDP). It employs 60% of the labor force and is the primary source of foreign exchange, accounting for 40% of exports. However, the agricultural sector continues to face numerous challenges, including persistent difficulties in accessing financing, problems with the preservation and storage of agricultural products, and low incomes for producers—factors that partly explain the urban poverty rate, according to the National Institute of Statistics. To address these persistent challenges, the Government of Côte d'Ivoire, with technical assistance from the Regional Securities Exchange (BVRM), has established the Agricultural Commodities Exchange (ACE), which is specifically dedicated to the agricultural sector within the WAEMU region and in French-speaking Africa. To raise awareness of the Agricultural Commodities Exchange, the Executive Secretariat of the State-Private Sector Consultative Committee (SCC), in collaboration with the Ministry of State, Ministry of Agriculture and Rural Development, and the Regional Securities Exchange, is organizing an information and discussion session on the topic: « **Agricultural Commodities Exchange: Issues and Challenges for the Development of a Modern Agricultural Sector in Côte d'Ivoire** » this was the context that the Intergovernmental Organization for Marketing Information and Cooperation Services for Fishery Products in Africa (INFOPÊCHE) took part in this meeting to present its African Market Platform for the Marketing of Fishery and Aquaculture Products (MACPPA). This platform serves as a strategic tool to modernize and facilitate connections between buyers and sellers of fishery products. Following the presentation by INFOPÊCHE Director Mr. Atsé Casimir Eric AKAFFOU, participants recognized the platform's relevance and strongly encouraged its rapid rollout for the benefit of the fisheries sector.

2.4. Related to the strategy for mobilizing resources from member states and technical development partners

2.4.1. Technical Cooperation for the holding a World Conference and Exhibition on Small Pelagic Species in Abidjan: GLOBEFISH – INFOPÊCHE - INFOSAMAK

Related to the strategy to mobilize financial resources for the operations of Intergovernmental Organization for Marketing Information and Cooperation Services for Fishery Products in Africa (INFOPÊCHE), a major initiative was launched by its management team in collaboration with GLOBEFISH and INFOSAMAK.

Following various exchanges of correspondence, the first technical meeting was held online on February 17th, 2025. This meeting, chaired by Ms. Shirlene Maria ANTHONYSAMY, a market analysis specialist in the FAO's Fisheries and Aquaculture Division (NFIMT) and GLOBEFISH Project Coordinator, aimed to discuss the actions to be taken regarding preparations for this world conference and exhibition on small pelagic species in Abidjan, Côte d'Ivoire. Also participating in the meeting were the Director of INFOSAMAK, the Director of INFOPÊCHE, and their staff.

Following the discussions, the meeting tasked INFOPÊCHE to prepare the following documents:

- Draft the conference concept paper, including its projected budget;
- Identify potential expert speakers;
- Identify potential sponsors;
- Draft the conference themes;
- Establish contact with a scientific expert who has in-depth knowledge of small pelagic resources.

On June 2nd, 2025, the second technical meeting for the organisation of the World Conference and Exhibition on Small Pelagics in Abidjan, Côte d'Ivoire, was held. The purpose of this meeting was to review the various documents that had been prepared, notably the conference concept note—including the projected budget, the list of topics, the list of potential speakers, and the list of potential sponsors.

The chairwoman of the session, the GLOBEFISH coordinator, and the director of INFOSAMAK congratulated the director of INFOPÊCHE on the quality of his work and expressed their hope to receive formal approval from the Ivorian government to host this important event.

The success of this meeting will help generate additional financial resources for INFOPÊCHE's operations.

2.4.2. Establishment of a Virtual African Market for the Marketing Fishery and Aquaculture Products (MACPPA).

As part of its efforts to secure additional resources to ensure INFOPÊCHE's financial stability, management has launched a virtual platform to connect buyers and sellers of fishery and aquaculture products. This platform, known as MACPPA, is currently being rolled out in three pilot member countries: Senegal, Côte d'Ivoire, and Ghana. The results of its ongoing rollout in Ghana, Senegal, and Côte d'Ivoire are encouraging.

III. REGARDING STAFF SALARY STATUS

INFOPÊCHE staff have regularly received their salaries thanks to the information and awareness-raising activities carried out in the member states. In addition to Côte d'Ivoire, which provides regular annual financial support to INFOPÊCHE, Senegal, Guinea-Bissau, Morocco, and Togo have paid their statutory contributions.

IV. INFOPÊCHE'S RECURRING ACTIVITIES

Within the global trade information network for fishery and aquaculture products, FISH INFONetwork (FIN), coordinated by GLOBEFISH, each independent intergovernmental organization contributes to the publication of trade information on price trends for fishery and aquaculture products.

In 2025, INFOPÊCHE published and distributed 12 issues of INFOPÊCHE Trade News (INC) in French and English. In collaboration with GLOBEFISH and INFOFISH, INFOPÊCHE distributed 12 issues of the European Price Report (EPR), 6 issues of INFOFISH International (II), and 4 issues of The Fish Inspector. All of these publications (Filet Plein/Full Net) are intended for professionals in the fisheries sector.

V. TECHNICAL ASSISTANCE TO MEMBER STATES

1. Organization of a capacity-building workshop for small-scale fisheries stakeholders in San Pedro - Côte d'Ivoire.

San Pedro, Côte d'Ivoire's second-largest port city, hosted a stakeholder capacity-building workshop on best practices in fishing, processing, and distribution from February 11st to 12th, 2025. This workshop was organized by INFOPÊCHE, an organization dedicated to promoting and developing the fisheries and aquaculture sectors in Africa, was held under the patronage of the Chairman of the Governing Council, Honorable Sidi Tiémoko TOURÉ, and under the supervision of Director Atsé Casimir Éric AKAFFOU. Its aim was to build stakeholders' capacity on best practices in fishing, processing, and distribution. Armed with this knowledge, the participants committed to adopting sustainable best practices in fishing and to applying the recommended health standards throughout the value chains. They will help improve the quality of processed and marketed products. There were 41 participants. In addition to small-scale fishermen and fish wholesalers, the others were from the Ministry of Animal and Fisheries Resources, notably the Fisheries Directorate, the Veterinary Services Directorate, the Regional Directorates of San Pedro, Sassandra, and Soubré, the Departmental Directorates of Tabou and Buyo, the Grand-Béréby Fisheries Service, and localities in the interior of the country.

2. Presentation and training on the use of the MACPPA e-commerce platform for officials from the Ministry of Fisheries and Aquaculture Development in Ghana

From August 6 to 10, 2025, INFOPÊCHE conducted a presentation and training mission for officials from Ghana's Ministry of Fisheries and Aquaculture Development. The INFOPÊCHE delegation, led by Mr. Atsé Casimir Eric AKAFFOU, Director of INFOPÊCHE and Head of Delegation; Dr. Amadou TALL, Expert in Fisheries Governance and the Blue Economy; and Mr. N'DA N'da Jean Brice, Webmaster at INFOPÊCHE, received a warm and cordial welcome from Ghanaian authorities, notably the Director of the Fisheries Commission and his staff.

The objective of this mission was to present the digital platform known as the "African Market for the Commercialization of Fisheries and Aquaculture Products (MACPPA)," which aims to facilitate connections among the various stakeholders in the fisheries value chain. After the opening remarks, the training session covered a presentation of all MACPPA's features, an overview of the global market, the registration process for relevant stakeholders, and finally, the creation and publication of commercial listings. Following the training, participants praised the platform's user-friendliness and functionality and are eager to start using it.

3. Training for Focal Points on the Use of MACPPA in Senegal

Regarding the rollout of the virtual platform known as the African Market for the Commercialization of Fishery and Aquaculture Products (MACPPA), an INFOPÊCHE delegation composed of Mr. Lamine Yeo and Mr. N'DA N'DA Jean Brice traveled to Senegal from September 8 to 11, 2025, to train focal points on the use of this new digital tool designed to connect buyers and sellers.

The delegation was received by the Chief of Staff to the Minister of Fisheries and the Maritime Economy, Mr. Mamadou GOUDIABY; the Director of Inland Fisheries; and other officials from various departments within the Ministry.

As a reminder, Senegal is one of the three INFOPÊCHE member countries selected for the pilot phase of the project on the African virtual market for the marketing of fishery and aquaculture products.

The two-day training session for the focal points took place in the Ministry's conference room. Following this training, recommendations were formulated that focused on:

- The MACPPA's inclusion of aquaculture producers' identification numbers
- The MACPPA's inclusion of micro-fishmongers' (retailers') identification numbers
- The integration into the MACPPA of documentation specific to each member country related to the export and import of fishery products
- Access to the platform by an aquaculture manager must be authorized by the owner

It is worth noting that this initiative has helped improve the platform by adapting it to Senegal's fisheries and aquaculture ecosystem.

VI. COOPERATIONS WITH REGIONAL ORGANISATIONS AND FISHERIES INSTITUTIONS (Seminars, Workshops, Conferences)

1. Conference: Participation in the 13th Conxemar – FAO – MAPA International Congress: A Renewed Commitment to Food Security and Sustainable Fisheries.

From October 6 to 8, 2025, the city of Vigo, Spain, hosted the 13th edition of the Conxemar – FAO – MAPA International Congress, a global event dedicated to the challenges of sustainable aquatic food production. This high-level event brought together international experts, institutional leaders, and executives from the fisheries and aquaculture sectors to discuss the central theme: "Aquatic Food = Food Security." The opening ceremony featured by Manuel Barange, Assistant Director-General of the FAO and Director of the Fisheries and Aquaculture Division. He traced the sector's evolution since the adoption of the Code of Conduct for Responsible Fisheries, highlighting in particular the growing role of aquaculture as a driver of growth and a stable source of protein for the world's populations. He then gave the floor to Alberto Prieto, General Coordinator of the Fish Nation Foundation, who took stock of the 30 years that have passed since the Code's adoption, while highlighting new global challenges related to climate change, unequal access to fishery resources, and sustainable ocean governance.

2. Participation in the FISHINFO network meeting

The current collaboration between the FAO's FISHINFO Network and CONXEMAR highlights the potential of cooperation to promote sustainable practices and encourage innovation in the fisheries and aquaculture sector. It not only strengthens CONXEMAR's role as a key contributor to global discussions but also reinforces its partnership with the FAO's FISHINFO Network, a group of independent regional intergovernmental organizations dedicated to information sharing and market transparency. It was in this context that INFOPÊCHE, a member of the FISHINFO network, was invited as a panelist for the session titled "Trade and Market Trends for Fishery and Aquaculture

Products,” held on October 8, 2025, during the CONXEMAR International Trade Show in Vigo, Spain. INFOPÊCHE’s presentation focused on the following key areas :

- What major changes in consumer demand or trade flows have you observed in your region?
- What policies or regulatory changes are likely to shape market dynamics in the coming years?
- How do international standards and market requirements influence access to high-value-added markets?

3. Participation in the 8th General Assembly of the African Platform for Regional Institutions on Fisheries, Aquaculture, and Aquatic Systems (APRIFASS)

This general assembly, held under the theme “The Instruments of the African Continental Free Trade Area (AfCFTA) and Regional Economic Communities (RECs) to Facilitate Interregional and Intra-regional Trade in Aquatic Products: Opportunities to Strengthen Regional Cooperation and Coordination,” was held from November 11 to 13, 2025, in Kampala, Uganda. The main objectives of this eighth APRIFAAS General Assembly were to assess the implementation of relevant global and continental instruments, particularly the African Continental Free Trade Area (AfCFTA), and to explore how the instrument could be leveraged to increase trade in fishery products at the continental level. It was in this context that the Intergovernmental Organization for Information and Cooperation on the Marketing of Fishery Products in Africa (INFOPÊCHE) participated in this meeting as a member. During the session, INFOPÊCHE presented its digital platform for the marketing of fishery and aquaculture products in Africa, known as MACPPA. MACPPA specializes in the promotion and marketing of fishery products. Its objectives are centered on the following areas:

- Centralize information on the availability of seafood products
- Facilitate connections between sellers and buyers
- Promote and highlight African seafood products
- Integrate artificial intelligence tools to make the platform proactive
- Establish a sustainable business model.

The participants praised the robustness of this platform and encouraged INFOPÊCHE.

VII. COMMUNICATION AND VISIBILITY

1. Editing a quarterly magazine: INFOPÊCHE Newsletter

Pursuant to the recommendations of the roadmap, INFOPÊCHE has introduced a new communication tool: the **INFOPÊCHE Newsletter**, a quarterly publication.

For the year 2025: All **four issues were published** according to the established schedule.

2. Technical Information Center (TIC)

INFOPÊCHE have a Technical Information Center with more than 5,000 technical publications on fisheries and aquaculture. The center registers the visit of students, researchers, and various other professionals seeking information. During the 2024–2025 period, 25 people visited the center to conduct literature reviews.

3. INFOPÊCHE's web site

INFOPÊCHE has launched a website at the following address: **www.infopeche.co**, and informational notes were sent to all Ministries of Fisheries and Aquaculture in INFOPÊCHE member countries, as well as to all members of the FIN network. For the 2024–2025 period, we recorded approximately 46,000 page views. This underscores the importance of this Information and Communication Technology (ICT) tool. It enables us to provide advisory support to stakeholders in the fishery and aquaculture sector of the member countries.

4. Social Media Presence:

- Facebook,
- Instagram,
- X,
- YouTube, ...

Today, INFOPÊCHE is followed by stakeholders in the fishing and aquaculture industries. On average, posts have registered 561 views.

VIII. FINANCIAL STATEMENTS

1. Statement of Revenue and Expenditure

It is important to note that contributions from Member States—which constitute INFOPÊCHE's main source of revenue—are not paid on a regular basis. This situation has led to a backlog of unpaid contributions that has been growing over the years and represents one of the Organization's major challenges.

In addition, the annual financial support provided by the Government of Côte d'Ivoire and the financial contributions from a few Member States during this period have permitted to cover operating expenses and make investments, notably the purchase of laptops, the refurbishment of the conference room, as well as the purchase of office equipment and the renovation of the new INFOPÊCHE headquarters.

1.1. Revenues

During this period, total revenue amounted to **XoF 158,883,500**, or **\$US 317,767** dollars, and breaks down as follows:

Items	Amounts in XoF	Amount in \$US
Guinea-Bissau's contribution	5 000 000	10 000
Senegal's contribution and Arrears	120 000 000	240 000
Morocco's contribution	10 000 000	20 000
Togo's contribution and arrears	23 696 000	47 392
Newspaper subscription sales	187 500	375
TOTAL	158 883 500	317 767

Due to low contribution collection rates, activities for this period of 2025 were not fully carried out. Despite this situation, INFOPÊCHE took steps to reestablish contact with member states. A working visit was conducted to several member states, notably Guinea-Bissau, Senegal, Morocco, Ghana, Guinea-Conakry, Nigeria, and Togo.

1.2. Expenditures

Expenditures during this period totaled **XoF 149,787,986**, or **\$US 299,576**.

These expenses primarily relate to the following areas:

- ✓ Personnel costs and other payroll taxes
- ✓ Office supplies and equipment costs
- ✓ Operating costs
- ✓ Research costs
- ✓ Workshop costs
- ✓ Payment of staff arrears of salary

Table 1: Expenditures from January 1 to December 31, 2025

Items	Amounts in XoF	Amounts in \$US
Workshops, studies, and seminar for the member states	14 800 000	29 600
Air-tickets and DSA	17 267 780	34 535
Reception and Meeting	1 200 201	2 400
Employee Salaries and Benefits	61 879 155	123 758
Office Supplies	355 625	711
Maintenance and Repair	3 443 084	6 886
Telecommunication (telephone internet + site web)	2 020 775	4 041
Materials and Equipment	37 134 375	74 268
Vehicle Fuel	8 864 800	17 729
Vehicle Insurance	289 459	579
Donations and Tips	2 000 000	4 00
Bank fees	532 732	1065
TOTAL	149 787 986	299 576

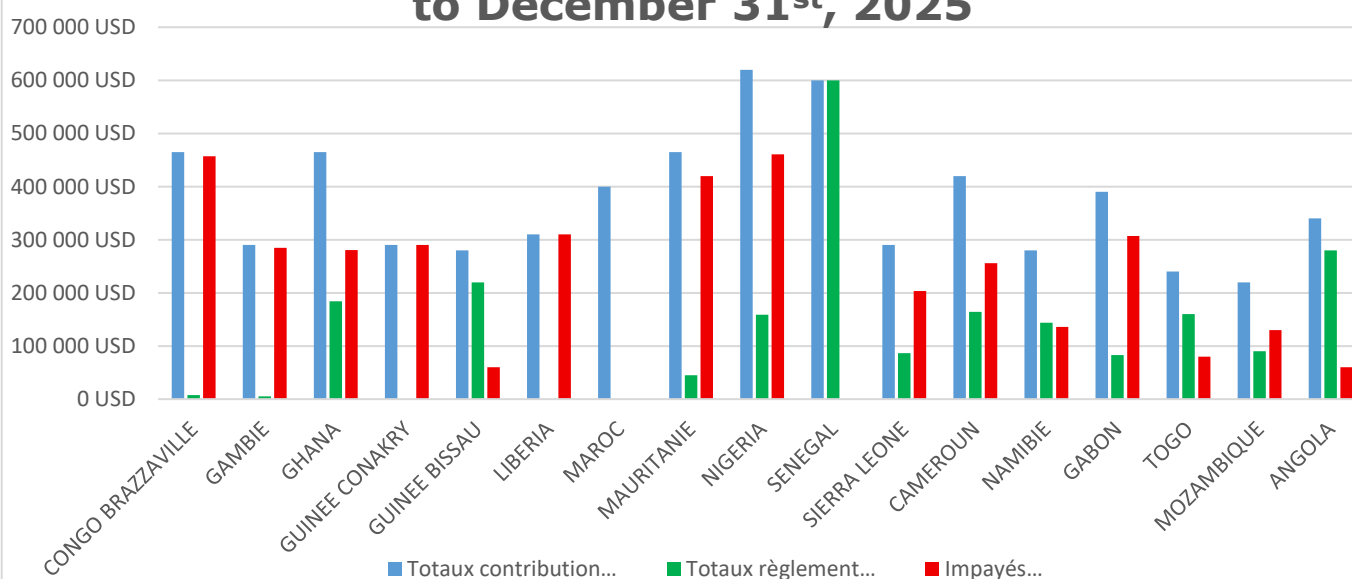
2. Member States' Contributions

The table below shows the status of contributions in U.S. dollars from January 1st to December 31st, 2025, for each country.

Table 2: Breakdown of Contributions for each member country of INFOPÊCHE

Country	Total of contribution in \$ US	Total payment in \$US	Outstanding payment in \$US
CONGO BRAZZAVILLE	465 000	7 752,95	457 247,05
GAMBIA	290 000	5 000,00	285 000,00
GHANA	465 000	184 420,00	280 580,00
GUINEA CONAKRY	290 000	0	290 000,00
GUINEA BISSAU	280 000	220 000,00	60 000,00
LIBERIA	310 000	0	310 000,00
MOROCCO	400 000	400 000,00	0
MAURITANIA	465 000	45 000,00	420 000,00
NIGERIA	620 000	159 152,16	460 847,84
SENEGAL	600 000	600 000,00	0
SIERRA LEONE	290 000	86 316,00	203 684,00
CAMEROON	420 000	164 000,00	256 000,00
NAMIBIA	280 000	143 971,57	136 028,43
GABON	390 000	82 981,66	307 018,34
TOGO	240 000	159 799,41	80 200,59
MOZAMBIQUE	220 000	90 000,00	130 000,00
ANGOLA	340 000	280 000,00	60 000,00
TOTAL	6 365 000	2 628 393,75	3 736 606,25

Graph of the status of member countries' contributions in US Dollars from January 1st to December 31st, 2025



Outstanding Payments: The total amount of outstanding contributions from Member States to date is **XoF 1,868,303,125**, or **\$US 3,736,606.25** — approximately **60%** of the total contributions that should have been collected since our organization's inception.

It is, therefore, imperative to quickly find a solution to this situation, which risks leading the organization into a mounting backlog of outstanding payments owed by the management team who runs its operations.

3. Difficulties encountered

Summary of Contributions Payment from January 1st to December 31st, 2025

The majority of INFOPÊCHE's member countries have not paid their financial contributions to the organization's operating budget. Only four (04) countries — Guinea-Bissau, Senegal, the Kingdom of Morocco, and Togo — have paid their annual contributions for the year 2025.

The irregular payment of contributions by member countries hinders the implementation of its program of activities for 2025 in accordance with the transition roadmap.

In addition to these contributions, Côte d'Ivoire has provided significant financial support, which has permitted INFOPÊCHE to clear part of its staff's salary arrears and continue its operations.

4. Conclusion and Preliminary Recommendations

The Organization's financial situation is not yet stable. It is imperative that Member States seriously address the issue of outstanding contributions to ensure the sustainability of INFOPÊCHE's activities and its operation.

INFOPÊCHE remains an instrument for African development and integration in the field of promoting, marketing, and adding value to fishery products in Africa. From its headquarters in Abidjan, it coordinates its activities across its member countries. It aims to serve as a tool for identifying new market opportunities for exporters and importers in its member states.

However, given the low rate of contribution payments and collection of arrears from member states since its creation, it is imperative that the Board of Directors address the following:

- Pay their annual contributions to INFOPÊCHE's operating budget in accordance with the resolutions of the 3rd Extraordinary Session of the Governing Council, held on February 4, 2021, via videoconference.
- Support the State of Côte d'Ivoire, in its capacity as host country, in the revitalization of their common organization.
- Find an efficient mechanism for financing INFOPÊCHE's activities. Provide the necessary political support.

5. Summary Table of the Implementation Rate for Planned Activities for 2025

LABELS	ACTIVITIES		Execution Rate	OBSERVATIONS
	Completed	Not Realized		
I POLICY REFORMS				
Drafting the INFOPÊCHE Strategic Plan 2027 - 2031	X		100%	Document Available
Adoption of the INFOPÊCHE Strategic Plan 2026 - 2030		X	0%	Not yet realized
II GOVERNANCE REFORM				
Create a quarterly review	X		100%	Available Review
Create and manage social media accounts	X		100%	Accounts created and functional
Carry out 03 (three) capacity building workshops	X		100%	3 workshops carried out
Participate in regional and international conferences, fairs, seminars, trade shows and exhibitions	X		100%	Active participation in conferences and trade fairs
III STRATEGY FOR MOBILIZING FINANCIAL RESOURCES FOR THE OPERATIONS OF INFOPÊCHE				
Conduct the MACPPA Feasibility Study	X		100%	Document Available
Develop the MACPPA concept note	X		100%	Document Available
Develop the MACPPA project sheet	X		100%	Document Available
Draft the concept note on the CMPP	X		100%	Document Available
Compile a list of experts, sponsors, and speakers	X		100%	Document Available
Drafting a draft communication to the Council of Ministers	X		100%	Document Available
Member States' awareness-raising mission	X		41%	Out of 17 Member States, 7 were visited

An analysis of the table shows that, of the 13 activities scheduled for 2025, 11 were completed. This represents an implementation rate of 84.61%.

IX. CHALLENGES AND PROSPECTS

1. Challenges

- Participate in national and international events to raise awareness of its activities among the ministries responsible for fisheries and aquaculture, trade and industry, and non-governmental professionals in the sector;
- Establish a new decision-making body at the ministerial level, along with its operating procedures;
- Commission a feasibility study on the advisability of integrating INFOPÊCHE into the African Union as a specialized agency;
- Reactivate the FAO-INFOPÊCHE cooperation agreement to facilitate the financing of activities related to the African Continental Free Trade Area (AfCFTA), including institutional reforms;
- Revise INFOPÊCHE's mandate to reflect changes in the fisheries and aquaculture development environment, as well as technical and technological innovations;
- Draft a plan for mobilizing financial resources, in accordance with the recommendations of the transition roadmap.

2. Perspectives

- Develop a dynamic partnership with NEPAD and AU-BIRA to better contribute to the activities of the AfCFTA.
- Strengthen collaboration with ECOWAS, ECCAS, SADC, and COMHAFAT to formulate and/or implement programs on the marketing of fishery products.
- Collaborate more actively with non-state organizations and stakeholders to better assist them in understanding and implementing trade measures.
- Expand INFOPÊCHE's expertise in the field of the Blue Economy.
- Evaluate the performance of the transition phase by the Task Force's member countries.

CONCLUSION

The year 2025 was marked by positive momentum for INFOPÊCHE, with the implementation of training initiatives on quality assurance and the use of the digital platform (MACPPA) designed to facilitate business connections among the various stakeholders in the fisheries value chain.

Similarly, INFOPÊCHE launched major initiatives, including revitalizing its website, expanding its presence on social media, and launching a newsletter that disseminates scientific and commercial information related to the fisheries sector.

However, significant challenges remain regarding the mobilization of financial resources, the modernization of the fisheries sector, and efforts to enhance the sector's role in contributing to food security.

In the coming years, INFOPÊCHE intends to consolidate its achievements, strengthen its information-gathering system, further develop its digital platform, and continue to support stakeholders in the fisheries and aquaculture sectors in order to contribute effectively to the sustainable development of the Blue Economy in its member states.

Thus, thanks to everyone's commitment, INFOPÊCHE could position itself as a leading player in the dissemination of market information on fishery products in its member states and in Africa as a whole.

ANNEX

PROGRAM OF BUDGETED ACTIVITIES 2025

Background and rationale

The member states having noted the weakness of INFOPÊCHE's adaptation to the profoundly changing regional and global contexts;

The member states having also noted the weakness of INFOPÊCHE's strategic management, which has limited the possibility of developing partner networks, perceiving market developments, adapting and bringing the working team with its varied profiles to adhere to a common and innovative vision in order to learn from changes and catch opportunities:

- Decided on the need for a transitional phase to negotiate standardization so that INFOPÊCHE could be put in a position to perform.

During this transition phase, major reforms must be carried out, including **(i)** political and institutional reforms, **(ii)** governance reforms and **(iii)** funding INFOPÊCHE.

In accordance with these reforms, major actions have been identified for the year 2025-2026 by INFOPÊCHE's Management team and confined in the table below.

Table for the presentation of the priority activities identified - 2025

ROADMAP ACTIONS	PRIORITY ACTIVITIES IDENTIFIED	OBJECTIVES	BUDGET IN XoF
I- POLITICAL REFORMS			
Develop a five-year strategic development plan for INFOPÊCHE to put it into perspective	Draft the strategic plan for INFOPÊCHE	Identify the real needs of our member states, improve the performance of our services to member states, study the possibilities of linking INFOPÊCHE to the African Union as a specialized technical agency for the dissemination of marketing information on fishery and aquaculture products	15.000.000
	Adopt INFOPÊCHE's Strategic Plan 2026 – 2030 by a Workshop	Harmonize INFOPÊCHE's actions with those of the Member States; gather observations and proposals on the relevance of the document and give approval for its implementation.	45.000.000
II- GOVERNANCE REFORM			
Develop a communication plan that strengthens links with the fisheries administrations of Member States, professionals in the sector, other similar organizations and that promotes dynamic consultation, lobbying and the effective operationalization of the Memoranda of Understanding in progress with partners.	1. Create a typical quarterly magazine at INFOPÊCHE - (<i>INFOPÊCHE Newsletter</i>).	To be at the heart of events related to the fisheries and aquaculture sector, both at the level of INFOPÊCHE member states and at the continental African level. .	5.800.000
	2. Create and manage social media accounts (<i>Instagram, Facebook, YouTube, X, LinkedIn, and TikTok</i>).	To have high visibility on the activities of INFOPÊCHE and to make available to Member States and actors in the fishing and aquaculture sector, real-time information on the fisheries sector in Africa.	5.150.000
	3 Implement three (03) capacity-building workshops for the benefit of Member States.	Strengthening the capacity of fisheries and aquaculture administration staff in quality assurance.	20.000.000
	4. Participate in regional and international conferences, fairs, seminars, trade shows and exhibitions.	Identify and promote new technologies applicable to the processing of fisheries and aquaculture products.	30.000.000

ROADMAP ACTIONS	PRIORITY ACTIVITIES IDENTIFIED	OBJECTIVES	BUDGET IN XoF
III- STRATEGY FOR MOBILIZING FINANCIAL RESOURCES FOR THE OPERATIONS OF INFOPÊCHE			
Develop and implement a resource mobilization strategy at the level of Member States and development partners.	1.- Develop the concept note for the MACPPA (African Market for the Marketing of Fishery and Aquaculture Products) project idea; - Develop the MACPPA project sheet; - Conduct the MACPPA feasibility study.	Connecting buyers and sellers of fisheries and aquaculture products; Strengthening the transparency and fluidity of trade in fishery products; Promoting African fishery products through a structured distribution network; Reducing information asymmetry between producers and buyers;	24.050.000
	Draft the conference concept note, including the preliminary budget. Compile a list of potential experts, potential sponsors, and contacts with scientific experts. Draft a presentation for the Council of Ministers.	Gather information regarding the feasibility of the World Conference on Small Pelagic Fish Explain to the State of Côte d'Ivoire the importance of holding a World Conference on Small Pelagic Fish while requesting financial support from the Ivorian Government.	0
	3. Awareness-raising missions for Member States regarding the recovery of arrears and contributions for the current year.	Raising awareness among Member States about the importance of regularly paying their contribution to the operating budget of INFOPÊCHE (17 Member States).	20.500.000
Total			165.500.000

The estimated budget for the implementation of this program of activities amounts to **one hundred sixty-five million five hundred thousand CFA francs (165,500,000 XoF)** or: **three hundred thousand nine hundred and nine dollars (300,909 \$US)**.

NB: 1\$US =550 FCFA